## **ALPINE SPRINGS COUNTY WATER DISTRICT**

MINUTES OF THE SPECIAL BOARD OF DIRECTORS MEETING

Pursuant to notice given, the Special Meeting of the Board of Directors, Alpine Springs County Water District, was held Tuesday, March 1, 2005, at 2:30 p.m., District Board Room, 270 Alpine Meadows Road.

1	1.	CALL TO ORDER
2		President Danz called the meeting to order at 2:30 p.m.
3		PLEDGE OF ALLEGIANCE
4		Those attending joined in reciting the Pledge of Allegiance.
5		ROLL CALL
6		Directors Present: Barbara Danz, President; Tony Stefani, Vice President; Janet
7		S. Grant (by phone); Jon Northrop; Virginia Quinan
8		<u>Directors Absent</u> : None
9		Staff Present: Jancis Martin, Recording Secretary
10		Guests Present: Steve Kastan/Alpine Manor
11	2.	PUBLIC PARTICIPATION
12		None.
13	3.	ITEMS FOR BOARD DISCUSSION & ACTION
14		A. <u>Committee/Department Reports</u>
15		<ol> <li>Administration and Personnel Committee: Director Quinan</li> </ol>
16		provided a written report of the A&P Committee meeting held on
17		February 17, 2005, which included a tentative timetable for the
18		hiring of a new General Manager, a revised job description for the
19		General Manager and two versions of an advertisement for the
20		position of General Manager.
21		a. Review and discuss qualifications for General Manager.
22		Review statement of qualifications and job description:
23		<ul> <li>Director Quinan reported that the Committee discussed</li> </ul>
24		whether the General Manager should be required to have
25		a California Certificate of Water Distribution Operator
26		Grade II, as mentioned in the Job Description. She said
27		that Lew and Buz both have the two pertinent certificates
28		(one for water treatment, the other for water distribution)
29		and are able to sign off on any work performed for the
30		District. She suggested that having the Certificate should
31		be preferred, not required.
32		There was brief discussion about whether the maintenance
33		requirements of the District could be handled by Buz with
34		the assistance of a consultant, who could be the General
35		Manager. But the general consensus was that the District
36		needs a full-time General Manager, capable of managing
37		all aspects of the District. He/she should: be an
38		experienced administrator; be able to manage staff; oversee all aspects of the District's finances; manage all
39 40		operations including water treatment, fire, garbage, etc.; be
40 41		
41		responsible for the negotiation and supervision of contracts as needed; be able to take leadership in interacting with
42 42		
43 44		regional entities; and have general competency in engineering, relying on a consultant from time to time for
44 45		issues necessitating greater engineering expertise. The
45 46		Directors felt that field experience and financial planning
+0 47		capabilities would both be important strengths in the next
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General Manager.

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1		<ul> <li>Director Quinan made a MOTION that the Board approve</li> </ul>
2		the revised job description for the General Manager, with
3		the one change, that possession of the California
4		Certificate of Water Distribution Operator Grade II be
5		preferred, not required. All Directors being in favor, the
6		amended motion was APPROVED.
7	b.	Determine methods to advertise for position of General
8		Manager:
9		Director Quinan presented two draft advertisements. She
10		recommended sending copies of the longer version to the
11		presidents of the various Valley associations to distribute
12		to their constituents. President Danz requested that the
13		rounded salary range numbers used in the shorter
14		advertisement be also used on the longer advertisement
15		(rather than the more precise figures). The Directors
16		approved both advertisements, with the suggested change
17		to salary numbers in the longer advertisement. Pam Zinn
18		will send copies of the longer advertisement to the Valley
19		association presidents.
20		<ul> <li>Director Grant mentioned that the CSDA website already</li> </ul>
21		has the advertisement posted. She noted that Manager
22		Shaw posted it at no cost to the District (because the
23		District is a CSDA member).
24	C.	Discuss timetable for search for General Manager:
25		<ul> <li>March 1: submit ad to target publications (in the case of</li> </ul>
26		Tahoe World, it has to be submitted by 4 p.m. on March 1
27		to meet the deadline for the March 3 newspaper); the ads
28		will run for two weeks.
29		<ul> <li>March 1: post ad at District office and near the mailboxes;</li> </ul>
30		post ad on the District website; email ad to Presidents of
31		Valley homeowners associations and District email list
32		March 11: Regular Board Meeting
33		March 18: stop the ads
34		March 23: applications and resumes are due to the A&P
35		Committee
36		<ul> <li>March 24: A&amp;P Committee meeting to identify qualified</li> </ul>
37		candidates
38		March 28-31: Preliminary interviews by A&P Committee of
39		qualified candidates, resulting in identification of top 2-4 (or
40		more) finalists
41		April 6: Special Board meeting to interview finalists and
42		make a selection
43		April 8: Regular Board Meeting
44		April 12: Manager Shaw terminated
45		May 13: Regular Board Meeting
46		President Danz directed Director Quinan to talk to Manager
47		Shaw about handling the placements of the advertisements
48		and to advise him of the timeframe. Director Quinan

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developed a form to help evaluate resumes and would like the form discussed at the March 11th Board meeting.

- Budget & Finance Committee: Director Danz presented an oral report of the Committee's actions at its most recent meeting. The Committee's main focus was to come up with a recommendation for the unbudgeted expense associated with advertising for the new General Manager. The Committee came up with an estimated maximum expense of \$5,000. The Committee based its estimate on an assumption that the Board might prefer to place print advertisements for two weeks (Wednesday and Sunday only) in the Reno Gazette-Journal, the Tahoe World (a two-inch ad) and the Sierra Sun (also a two-inch ad), plus a single, one-inch advertisement in the Sunday Sacramento Bee for one week, along with online advertising in the Reno Gazette-Journal and the Sacramento Bee. The Committee estimated that such advertising would cost about \$4,000. The Committee recommended \$5,000 as the maximum authorized expense so that if, after two weeks, the A&P Committee does not have enough resumes, they will still be able to continue to advertise for another week in the most effective newspaper without requesting additional funds from the B&F Committee and the Board. Director Grant said the District needed to target the most appropriate newspapers and questioned the usefulness of advertising in the Sacramento Bee, as being too far away geographically. Steve Kastan commented that by placing ads in the Tahoe World and Sierra Sun, the ads would also appear in the North Lake Tahoe Bonanza, which was a bonus. He felt that print advertisements in the Reno Gazette-Journal made sense but that such ads in the Sacramento Bee did not. President Danz agreed that it made more sense to use the Sacramento Bee's online advertising, rather than its print advertising. With the referenced print advertisements in the Reno Gazette-Journal, the Tahoe World and the Sierra Sun plus online advertising in the Sacramento Bee and Reno Gazette-Journal, the A&P Committee will probably spend \$3,500-3,700; by approving a maximum \$5,000 expenditure, the A&P Committee would have the flexibility to continue advertising beyond the two weeks if necessary. President Danz made a MOTION that the Board approve an unbudgeted expense of up to \$5,000 to advertise for the position of General Manager. All Directors being in favor, the motion was APPROVED.
- iii. Long Range Planning Committee: No report.
- iv. Fire Committee: No report.
- v. Park, Recreation and Greenbelt Committee: No report.
- B. Election of TTSA Representative: Manager Shaw was elected as the District's TTSA representative as long as he remained the ASCWD General Manager. Since he is now leaving, the Board needs to elect a new representative. Director Northrop expressed willingness to serve as the representative. Director Grant requested that this item be tabled until the March 11<sup>th</sup> Board meeting.

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1		C.	Outstanding Business: President Danz requested that each Director
2			think about what items absolutely have to be done by Manager Shaw
3			before he leaves. She had prepared such a list and distributed it for
4			review. On March 11 <sup>th</sup> , any additional items should be identified and
5			added to the list.
6		D.	CORRESPONDENCE TO THE BOARD: None.
7	4.	CLOS	SED SESSION: None.
8	5.	DIRE	CTORS COMMENTS: None.
9	6.	ADJC	DURNMENT
10		There	being no further business before the Board, the meeting was adjourned at
11		3:07 p	o.m.
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14			
15		Respe	ectfully Submitted,
16			
17			
18			
19		Jancis	s Martin
20		Recoi	rding Secretary